

# UCCSN Board of Regents' Meeting Minutes February 1-2, 1980

2-01-1980

Pages 73-101

BOARD OF REGENTS

UNIVERSITY OF NEVADA SYSTEM

February 1, 1980

The Board of Regents met on the above date in the Edward L. Pine Auditorium, University of Nevada, Reno.

Members present: Mr. Robert A. Cashell, Chairman

Mr. James L. Buchanan, II

Mrs. Lilly Fong

Mrs. Molly F. Knudtsen

Mr. John R. Mc Bride

Mr. John Tom Ross

Members absent: Mr. Chris Karamanos

Dr. Louis E. Lombardi

Mrs. June F. Whitley

Others present: Chancellor Donald H. Baepler

President William Berg (NNCC)

President Joseph Crowley (UNR)

President Jack Davis (WNCC)

President Jim Eardley (TMCC)

President Judith Eaton (CCCC)

President Leonard Goodall (UNLV)

President Lloyd Smith (DRI)

Bonnie M. Smotony, Secretary

Larry Lessly, Vice Chancellor for Legal Affairs

Also present were Senate Chairpersons Campana (DRI), Elliott (TMCC), Gochnour (CCCC), Marschall (UNR), Melrose (NNCC), Moser (Unit), Pugsley (WNCC), and Van Vactor (UNLV), and representatives of student associations.

The meeting was called to order by Chairman Cashell at 9:50 A.M.

#### 1. Report of Investment Committee

Chancellor Baepler reported that there had not been a quorum present at the meeting of the Investment Advisory Committee the previous day, and presented the following for consideration by the Board:

A. Recommendation by Mr. Monte Miller of Valley Bank for the following sales and purchases of stock at market price on Friday, February 1, 1980. Approximate prices are listed. Mr. Miller noted in making his recommendation that there is a 10-15% risk factor in the market at the present time (i. e., a risk that there will be a pullback in market prices after the proposed purchase date).

PURCHASE

Shrs	Description	Approx.	Current	
		Price	Total	Yield
600	Union Carbide	\$45	\$27,000	6.6%
	(already own 400 shares)			
800	Schering Plough	36	28,800	4.0%
	(already own 600 shares)			
400	IBM	69	27,600	4.9%
	(already own 400 shares)			
1800	Pittston	27	48,600	4.4%
2000	Merrill Lynch	24	48,000	4.0%
900	General Electric	54	48,600	5.2%
3100	General Portland	16	49,600	5.0%

900 General Motors 54 48,600 9.1%

\$326,800

SELL

Approx.

Shrs	Description	Price	Total	Loss
1000	Pullman	\$31	\$31,000	\$(5,660)

B. Recommendation by Mr. Tom Josephsen of Security National

Bank for investment of cash reserves in the Atmospherium

Planetarium account, as follows:

Trade Approx. Antic. Mkt.

Units	Security	Price	Price	Income	Yield
30,000	Federal Home Loan Bank 9% 2/15/83, makes 75,000	\$ 94	\$28,200	2,700	11.10
50,000	U. S. Treasury 30 year maturity - new issue	100	50,000	5,500	11.00
		\$78,200	8,200	11.05	

C. Mr. Bob Lee of First National Bank of Nevada presented

the following buy and sell recommendations, with such

transactions accomplished through a limit order, with the "Approximate Price" indicated functioning as a firm price which will trigger the completion of the transaction:

SELL

	Approx.	Approx.	Antic	Mkt.	Gain
Units	Security	Price	Value	Income	Yld (Loss)
50	Bankers Trust	Market	2,200	165	7.5 344
12	IBM	Market	840	41	4.9 --
2,000	Intl Minerals	52	104,000	6,000	5.8 12,712
5,000	National Dist	31	155,000	9,000	5.8 28,818
10,200	Texaco	35-1/2	362,100	22,049	6.1 (55,464)
7,000	Standard Brands	32	224,000	10,300	4.6 159,903
TOTAL SALES			848,140	47,555	5.6 146,313

BUY

10,000	Merrill Lynch	21	210,000	9,600	4.6
10,000	E. F. Hutton	20	200,000	8,000	4.0
3,500	Aluminum Co. of America				
		57-1/2	201,250	11,200	5.6
4,100	Union Oil Co.	49	200,900	5,330	2.7

4,100 Conoco, Inc.	49	200,900	7,790	3.9
2,900 Sun Co.'s	70	203,000	8,700	4.3
3,200 General Dynamics	62	198,400	3,840	2.0
4,400 United Tech Corp.	46	202,400	9,680	4.8
TOTAL PURCHASES		1,616,850	64,140	4.0

D. Proposed new managing agency agreements with First National Bank and Valley Bank (identified as Ref. D and E, respectively, and filed with permanent minutes), were recommended for approval. The term "next market day", as used on page two, will ordinarily mean the day of the meeting of the Board as a whole. The report of the Investment Advisory Committee will be placed first on the Board agenda to permit the Board to take immediate action, after which the secretary of the Investment Advisory Committee will notify the bank representatives that their recommendations have been approved or disapproved. The bank representatives will later receive copies of the Board minutes as written authorization for their actions.

Any future managing agency agreements which may be reached with other banks shall be identical in format to those prepared for FNB and Valley Bank.

Chancellor Baepler recommended approval by the Board of the above recommendations.

Mr. Buchanan moved approval. Motion seconded by Mr. Mc Bride, carried without dissent.

## 2. Adoption of Consent Agenda

The Consent Agenda (identified as Ref. A and filed with permanent minutes), containing the following items, was submitted for approval:

- (1) Approval of minutes of December 19, 1979, with the following addition requested by Mrs. Fong:

In the discussion concerning Item 26, Design Development Drawings, Henderson Center, Mrs. Fong questioned the absence of windows in the classrooms and expressed concern that this might lead to claustrophobia. President Eaton explained that most of the students attending classes at the Henderson Center would be there for one or two classes only and she did not believe there would be any problem.

(2) Acceptance of the gifts and grants as reported in Ref.

C-1.

(3) Request for extended sick leave for George W.

Schweitzer, Coordinator of State Fire Service Training

Program, UNR, through June 30, 1980.

(4) Approval of 1980 Summer Session Budgets for UNR and

UNLV (identified in Ref. C-2 and C-3).

(5) Augmentation of UNLV Interview and Recruiting Account

by \$10,000, and DRI Interview and Recruiting Account by

\$7,500, by transfer from the Board of Regents Special

Projects Account.

(6) Allocation of \$2,570 to WNCC, and \$3,600 to TMCC, from

the Board of Regents Special Projects Account, to pay

the expenses of accreditation visits to these insti-

tutions.

(7) Assignment of signature authority for UNLV's bank

accounts (withdrawn at request of President Goodall).



(8) Authorization for the Community Colleges to use the Continuing Education Unit (CEU) as an appropriate means of maintaining an official record of student participation in significant learning experiences distinct from the awarding of academic credit or community service credit. UNR and UNLV have been authorized the use of CEU's since 1976.

Mr. Mc Bride moved adoption of the Consent Agenda as submitted, with the exception of Item (7), which was withdrawn by President Goodall. Motion seconded by Mrs. Fong, carried without dissent.

Mr. Buchanan requested consideration of an emergency item, recalling that the Board had previously taken action encouraging the continuation of athletic competition between the two Universities. He asked that Dick Trachok, UNR Director of Athletics, be requested to appear before the Board at 11:00 A.M., to explain why he had cancelled the 1980 football game between the two Universities.

Mr. Cashell suggested that if the Board wished to hear a report from Mr. Trachok, it would perhaps be desirable to hear from Dr. Negratti, UNLV Director of Athletics, at the same time. He

pointed out that this matter should be worked out between the respective Presidents and Athletics Directors, adding that he did not consider it an appropriate area for Board involvement.

No motion was offered to add this as an agenda item.

### 3. Proposed Change in Board Meeting Calendar

Chancellor Baepler noted that when the 1980 Meeting Calendar was adopted, a meeting was scheduled for April 4, which is Good Friday, and is also the last day of Easter Recess for the instructional institutions. In deference to this academic recess, he requested that the Board's calendar be adjusted by rescheduling the March 7 and the April 4 meetings.

Mr. Ross moved that the March 7 meeting be moved to March 10 and the April 4 meeting be moved to March 28. Motion seconded by Mrs. Fong, carried without dissent.

### 4. Report on Workshop for Regents and Officers

Chairman Cashell presented the following report on the Workshop for Regents and Officers, held in San Diego on

January 6-8, 1980:

This memorandum concerns the recent Workshop for Regents and Officers and will serve to recount for those of you who were there and inform those of you who were not concerning the pertinent points discussed at the meeting.

The Workshop, which was conducted under the sponsorship of the Association of Governing Boards of Universities and Colleges, was held for the stated purpose of assessment of the effectiveness of the Regents and Officers as a higher education management team and to seek ways of improving the performance of that team.

The Board-Mentors who served as Workshop leaders were very professional and demonstrated an excellent understanding of the role of the Governing Board. Their review and analysis of the results of the self-study which we completed prior to the Workshop brought into focus a number of areas which must be addressed if we are to meet our responsibilities for higher education in the State of Nevada.

The Workshop format was divided into three general

categories:

- (1) An exploration and discussion of the role of the  
Governing Board.
  
- (2) Analysis and discussion of the self-study and identification of the strengths and weaknesses revealed by that study.
  
- (3) Identification and discussion of needs to be addressed by the University. Among those considered to have the highest priority were:
  - A. A review and revision of the major policy documents of the University – the University Code and the Board of Regents Bylaws – to more clearly define the responsibilities and authority of the Officers of the University.
  
  - B. Development of a long-range academic master plan for public higher education in Nevada, including preparation of integrated mission statements for all units of the University System.

- C. Development of a carefully constructed orientation program for new Regents and a continuing orientation program for the Board as a whole.
  
- D. Development of an officer evaluation/assessment program.
  
- E. Development among the Board of a better understanding of the financial information and budgeting process of the University, in order that Regents may take a stronger leadership role in presentation of the University's needs to the Governor and the Legislature, and to the citizens of Nevada.
  
- F. Reinforcement of the concept of the Board as a policy making body.
  
- G. Continuation of the workshop concept (with participation of all Board members) as a tool for self-assessment and education in order to continue to improve the performance of Regents and Officers as a management team.

H. An improved relationship between the Board of Regents and State officials; i. e., Legislature, Governor and Budget Office.

Finally, an agreement was reached among those present at the Workshop that if the Board of Regents and the University were to realize maximum long-range benefits from the experience, we should, as a full Board and with appropriate input from University community, implement some procedures for addressing these needs which have been identified. Accordingly, if the Board agrees that these are appropriate priorities for future action, I recommend that we proceed as follows:

1. That a committee be appointed by the Chairman of the Board to proceed immediately with necessary revisions to the University of Nevada System Code to update that document and to more clearly define the responsibilities and authority of the Officers and the prerogatives of faculty. I suggest that this committee consist of the following:

The Chancellor

The President of each member institution (or  
his designee)

A faculty representative from each member  
institution and from the Unit (to be  
selected from among three nominees  
submitted by each Senate).

I suggest that this committee be chaired by the  
Chancellor and that October be agreed upon as the  
date by which proposed revisions will be submitted  
for Board consideration.

I further suggest that the Officers proceed concur-  
rently with a proposed revision to the Board of  
Regents Bylaws in order to insure compatibility  
in the two documents.

2. That the Chancellor's Advisory Cabinet be directed  
to develop a proposal for the preparation of a long-  
range academic master plan for higher education in  
Nevada, including preparation of integrated mission  
statements for all units of the University System.

I request that this proposal, including a timetable  
for implementation, be discussed with the Board of

Regents at the earliest possible date.

3. That an ad hoc committee of the Board, in consultation with the Chancellor and the Presidents, develop a procedure for Officer assessment/evaluation, based on normally acceptable management objectives.
  
4. That the Board of Regents Finance Committee assume the leadership in developing a coordinated program for the presentation of financial and budget information to meet the objectives of paragraph E.
  
5. That the Secretary of the Board assume the responsibility for developing a proposal for an orientation program for new Regents and for developing a proposal for a second Workshop for Regents and Officers to be conducted in the Summer of 1981.

I recognize that implementation of these recommendations will require a lot of work by a lot of people. At the same time, I also believe that the effort is necessary and there is a willingness on the part of everyone concerned to invest the time and effort required to appropriately address these issues. I urge your full



cooperation.

Mr. Mc Bride moved approval of recommendation #1. Motion seconded by Mrs. Knudtsen.

Mr. Buchanan objected, stating that he was not aware of any problem with the Code or the Bylaws that interferes with the orderly operation of the University or the Board.

Chairman Cashell explained that his recommendation for a committee to study the Code was the result of discussions which had occurred at the Board's Workshop and which had indicated that there were several areas in both the Code and the Bylaws that needed modernizing to conform those documents to current practice, and to more clearly define the authority of the Board and the Officers of the University.

Mr. Mc Bride recalled that such a study of the Code and the Bylaws had been requested by Mr. Karamanos at an earlier meeting and, although no objection to such a study had been raised at that time, no progress had been made either. He pointed out that any revisions to either document which might be proposed as a result of such a study would be subject to Board consideration and final approval. He agreed

with Mr. Buchanan that the Code had been changed in various sections from time to time in the past, to resolve specific problems, but suggested that it was now time for the entire document to be addressed.

Mr. Buchanan expressed concern that a committee composed of Administrators and faculty would propose revisions which would tend to erode the authority of the Board. He suggested that the problems first be identified and the Board could then deal with each specific problem.

Mr. Ross suggested that at least one member of the Board be appointed to the committee. Mr. Mc Bride accepted that suggestion as an amendment to his motion. Motion then carried with Mr. Buchanan opposing.

Chairman Cashell requested that Mr. Buchanan serve as the Regent-member of the Committee. Mr. Buchanan agreed, but asked that he still be recorded as opposing the establishment of the committee.

Mrs. Knudtsen moved approval of recommendation #2. Motion seconded by Mr. Mc Bride, carried without dissent.

Mr. Mc Bride moved approval of recommendations #3, #4 and #5.

Mr. Buchanan objected to recommendation #4, stating that although he believed the Finance Committee was doing a fine job, he was concerned that this additional assignment proposed for the Finance Committee would result in those members of Board not on the Committee not being sufficiently informed concerning the budget.

Mr. Cashell pointed out that the thrust of recommendation #4 was to insure that a procedure would be developed that would serve to fully inform all Board members concerning the budget, and it was not intended that the Finance Committee would be making decisions for the Board.

Mrs. Knudtsen agreed with Mr. Buchanan, expressing her fear that budget decisions would take place in Finance Committee meetings and would not be fully explored at the open Board meetings.

Mr. Mc Bride pointed out that all meetings of the Finance Committee are open, having been posted in accordance with the Open Meeting Law, and all members of the Board are in-

vited and encouraged to attend. He further noted that discussions which occur within the Finance Committee meetings are not intended to take the place of presentation to the Board.

Following extensive discussion, during which concerns were expressed that budget matters should continue to be a subject for consideration by the full Board, Mr. Ross moved to amend recommendation #4 to read "..... that the Board of Regents Finance Committee assume the leadership in developing a coordinated program for the presentation of financial and budget information for full information and dissemination to the Board .....". Motion to amend seconded by Mrs. Fong. Motion failed by the following roll call vote:

No - Mr. Buchanan, Mrs. Fong

Yes - Mr. Cashell, Mrs. Knudtsen, Mr. Mc Bride, Mr.

Ross (five affirmative votes are required to carry a motion)

Mr. Mc Bride asked that his vote be change to a no vote.

## 5. Revision to Policy Related to Acceptance of Gifts

Chancellor Baepler noted that Board policy concerning approval, announcement and acknowledgment of gifts to the University is contained in Title 4, Chapter 3, Section 5 of the Board of Regents Handbook. This policy reserves to the Board of Regents the sole authority for acceptance of gifts to the University System or to any of its member institutions.

Chancellor Baepler and the Presidents recommended revision of this policy to provide that authority shall be delegated to the cognizant officer for acceptance of gifts, under the following conditions:

- (1) The purpose of the gift shall not constitute an exception to approved University programs, policies and construction projects.
- (2) Acceptance of the gift shall not involve a commitment for more than five years.
- (3) Acceptance of the gift shall not obligate the institution to expenditures or costs for which there are no established fund sources.

(4) Expenditure of the gift funds does not involve the construction of facilities not previously approved by the Board of Regents.

(5) Value of the gift is not in excess of \$100,000.

(6) The gift does not involve an interest in real property.

The Officers further recommended that in reporting private gifts to the Board of Regents, the following two categories be used: (1) those gifts which have been accepted by an Officer under the above delegation of authority; and (2) those gifts which do not fall within the authority of the Chancellor or President and which must specifically be accepted by the Board of Regents.

Mr. Buchanan objected to this proposed delegation of authority, stating that acceptance of gifts was the Board's prerogative and one that should be retained. He further stated that he knew of no instance when a gift was lost because of the Board's failure to accept it prior to the end of a calendar year, and further expressed his personal concern that such delegation of authority could result in a situation where a President might accept a gift which the Board would

find unacceptable for some reason.

Mr. Buchanan moved that the proposed revision to the gift policy be denied. Motion seconded by Mrs. Fong.

President Crowley commented that it was not the intent of UNR in proposing this revision to preempt any of the Board's prerogatives, but to present a better profile to donors. He offered to withdraw the proposal.

Mr. Buchanan asked that there be a vote on the motion.

President Goodall suggested that perhaps some consideration be given to a delegation of authority to the cognizant Officer for the period extending from the last meeting of the year through December 31, to accept gifts on behalf of the Board.

Mr. Lessly agreed that the Board could delegate its authority in this matter as long as it restricts that delegation and very clearly indicates to the Administration what the parameters are. In response to a question from Mr. Buchanan as to whether any gifts to the University had been lost because the Board had not formally and legally accepted the

gift by December 31, Mr. Partridge pointed out that where the problem really arises is when someone who is advising a client for tax purposes inquires about the Board's policy concerning acceptance of gifts. The client may then be advised against making the gift to the University because time would not permit its formal acceptance by the Board prior to the end of the tax year.

Motion failed by the following roll call vote:

Yes - Mr. Buchanan, Mrs. Fong, Mrs. Knudtsen, Mr. Ross

No - Mr. Mc Bride, Mr. Cashell

Mr. Ross and Mrs. Knudtsen asked that the problem be addressed in some other manner, through consultation of the Officers with counsel, and the matter be placed on the next agenda for consideration by the full Board.

#### 6. Proposal for Improvement of Sound Systems for Board Meetings

Chancellor Baepler recalled that several months previous, the Board requested some consideration be given to improvements in the sound systems used for Board meetings. Accordingly, UNR and UNLV each submitted proposals for upgrading



the existing equipment used in the UNLV Education building and in the UNR Pine Auditorium. (Proposals identified as Ref. B and filed with permanent minutes.) Specifically, the UNLV proposal estimated a cost of \$4,850, and the UNR proposal estimated \$10,875, with \$2,642 going toward upgrading the existing sound system in the Pine Auditorium.

The Officers requested an allocation of \$15,725 from the Board of Regents Special Projects Account to purchase the equipment necessary to provide the quality sound systems in the Board's two most frequently used meeting rooms.

Mr. Buchanan suggested that the expenditure of funds for the upgrading of the existing sound system in Pine Auditorium would be more properly an expense of the Student Union. It was pointed out, however, that the permanent equipment in the facility must be upgraded in order to make the portable equipment work properly.

President Crowley also noted that this proposal was submitted in response to a request from the Board of Regents and was not initiated by an identified need of either the Student Union or other Departments at UNR.

Mr. Ross moved approval of the allocation as requested.

Motion seconded by Mrs. Knudtsen, failed with Mr. Buchanan and Mrs. Fong opposing.

In response to Mrs. Fong's request that UNR provide some matching money to fund this purchase of equipment, ASUN President Ritch pointed out that the existing equipment in the Pine Auditorium is satisfactory for the purposes of the Union and its users. The proposal to upgrade the existing system is solely to accommodate the Regents' request.

At the Chancellor's request, this matter was withdrawn for consideration at the next meeting.

## 7. Photographs of Officers

Chancellor Baepler recalled that subsequent to 1956, it was the practice of the University to commission official portraits of each President. In 1978 the Board directed that this practice be resumed and the collection brought up to date by requesting an official photograph of each former institutional President or Chancellor, and that the photographs be suitably displayed in an appropriate place in each institutional administrative building.

Based on information gathered for this purpose, it was estimated that a total of \$14,000 would be required to restore the oil portraits of eight former Presidents (Stubbs, Jones, Brown, Hartman, Moseley, Hendricks, Love and Clark), and to complete the collection by securing either framed photographic enlargements or having new photographic portraits taken of current and former Officers. The Officers requested that an allocation of \$14,000 be provided from the Board of Regents Special Projects Account to bring the collection of official photographs up to date.

Mrs. Knudtsen questioned the high cost estimated for the photographic portraits (up to \$500 per photo), and asked about the quality, suggesting that if they are not to be of archive quality they would not be satisfactory.

Mrs. Fong expressed concern about the type of photograph which might be used for those Officers who had served the University a number of years ago, suggesting that perhaps oil portraits painted from an existing black and white photo might have to be considered, and noted that the cost for that would run considerably more than \$500 each. She also expressed concern about the size which might be under con-

sideration and the amount of wall space required.

President Crowley noted that this item was on the agenda in response to a request from the Board, pointing out that UNR has no desire to spend money unless it is directed to do so. He noted that the Board had requested that the practice be resumed, that the old paintings be found, and that information concerning what it would cost to restore them be secured. That has all been done. If, he added, the Board wished additional information on this before voting, it would be helpful to know what was required in order that it also could be obtained.

Mrs. Knudtsen suggested that the idea of restoring the old paintings was a good one and perhaps could be considered apart from the matter of the photographic portraits.

By consensus, the matter of the photographs of Officers was tabled until the next meeting.

The meeting adjourned for lunch, reconvening at 1:30 P.M.

Discussion resumed on Item #3, Report of Workshop for Regents and Officers, with Chairman Cashell requesting that the total report

and its recommendations be held over for the next meeting. In view of the Board's concurrence, this was interpreted to mean that the action taken by the Board in reference to the recommendations were effectively set aside.

#### 8. Report of Finance Committee

Mr. Mc Bride reported that the Finance Committee had met the previous day, and he submitted the following partial report from that Committee:

(1) After an in-depth review of the spending patterns of all Departments and Colleges, the Finance Committee finds that those spending patterns conform substantially to the Work Programs in all cases. This review included both appropriated and estimative budget areas.

A report showing comparison of funds work programmed to balances remaining in the accounts was distributed.

(2) Proposals from UNR and UNLV for augmentation to their 1980-81 Work Programs were presented (details filed with permanent minutes), and the Finance Committee recommends the Board authorize a request to the State

Budget Office and the Governor for augmentation of the UNR budget by \$290,966 and the UNLV budget by \$379,097.

These augmentations will permit the expenditure of un-appropriated income received by each institution during the current fiscal year which is in excess of that work programmed.

Mr. Mc Bride moved approval of the Finance Committee report and recommendation. Motion seconded by Mr. Ross, carried without dissent.

#### 9. Change in Credit Hour Requirement for Graduation

President Crowley reported that the Electrical Engineering Department has revised its curriculum to meet current standards and to follow suggestions from ECPD, the engineering accrediting agency. The new total requirement will be comparable to that of Civil and Mechanical Engineering, both of which require 132 credits.

Dr. Crowley recommended that the credit hour requirement for graduation in Electrical Engineering be changed from 128 to 132 credits.

Mrs. Knudtsen moved approval. Motion seconded by Mr. Mc  
Bride, carried without dissent.

#### 10. Relocation of U. S. Post Office Facility

President Crowley reported that the U. S. Post Office has agreed to relocate its facility now in the Travis Student Union building to the northeast corner of North Sierra and Artemisia Way, into a new building to be constructed by the University for that purpose. The building will be approximately 4,600 square feet, costing approximately \$380,000. It can be financed either through investment funds or a lending institution. The lease rate to be paid by the Post Office will repay the financing costs, and it is estimated that the initial investment plus interest would be repaid in ten to twelve years.

Dr. Crowley noted that relocation of this Post Office facility, which primarily serves the University community, has been under discussion for some time. This move will benefit the University by making additional space available in the Student Union building, and will benefit the Post Office by providing a larger facility in a less congested area.

In order to proceed with planning for this relocation, President Crowley recommended that the University be authorized to employ Mr. Edward Parsons to design the building, and that Vice President Pine be authorized to negotiate a lease with the U. S. Post Office, with the final lease agreement to be submitted for Board approval.

Mr. Mc Bride moved approval. Motion seconded by Mr. Ross, carried without dissent.

#### 11. Fallon Center, WNCC

President Davis reported that the Fallon Center of WNCC is planned for construction on a parcel of land made available by the Bureau of Land Management through the City of Fallon. This site is located approximately one mile northeast of the City, adjacent to Rattlesnake Hill.

Dr. Davis reported that the State Public Works Board has now informed the College that the Naval Air Station at Fallon has realigned its Air Installations Compatible Use Zone to include the proposed site for the Fallon Center. This will require application to Churchill County for a special use permit to construct an educational facility within a



residential zone.

Dr. Davis requested direction from the Board concerning this matter, specifically whether to proceed with planning for construction of the facility on this site, or to select an alternate site which would not be within the flight pattern of the Fallon Naval Air Station.

It appeared to be the consensus of the Regents present that an alternate site should be selected for the Fallon Center because of the liability to the College in the event of an accident.

Mr. Mc Bride moved that President Davis be authorized to contact Officials of Churchill County and the City of Fallon concerning this matter and that they be asked to review the land operations available to them and land which might be available through BLM, and to recommend an alternate site to the Board of Regents. Motion seconded by Mr. Ross, carried without dissent.

## 12. Campus Improvements, NNCC

President Berg recalled that the 1979 Legislature had au-

thorized modifications to the Vocational Technical building, at a cost of \$175,000, with \$150,000 to come from the institution's Capital Improvement Fee Fund and the balance to come from Higher Education Capital Construction Funds.

Dr. Berg noted that NNCC currently has \$103,000 available and anticipates that collection of fees for the Spring semester will bring available capital improvement fee funds to \$125,000, with the final \$25,000 expected from the Fall, 1980 registration. In order to minimize the disruption to the College's educational program by completing as much of this modification work during the Summer as possible, Dr. Berg requested a loan of \$25,000 from the Board of Regents Special Projects Account so that the architect can proceed with the necessary design. Repayment of the loan would occur after the Fall, 1980 registration.

Mrs. Fong moved approval. Motion seconded by Mr. Ross, carried without dissent.

### 13. Request for Budget Augmentation, DRI

Vice President Dawson reported that in developing the 1979-80 Finance Plan for DRI, allocations were approved for six

months, with the understanding that a review of expenditures and revenues would be made before allocating funds for the last half of the fiscal year. That review has now been made and the following augmentations from Indirect Cost Recovery were requested:

	Original	Total	
	Alloc	Incr	Rcmnd
Atmospheric Sciences Center	\$120,000	\$150,000	\$270,000
Bioresources Center	10,750	10,750	21,500
Energy Systems Center	62,500	46,250	108,750
Social Sciences Center	4,000	4,000	8,000
Water Resources Center	50,000	50,000	100,000
President's Office	12,000	7,000	19,000
Vice Pres. for Administration	10,000	7,500	17,500
Miscellaneous N. O. C.	50,000	40,000	90,000
Las Vegas Administration	28,066	15,000	43,066
Boulder City Administration	18,000	10,000	28,000
National Advisory Board	10,000	3,000	13,000

Mr. Dawson also requested an increase of \$50,000 in the operating account of the Reno Lab Sales, due to an unanticipated increase in the number of water analyses being con-

ducted by the lab.

Mrs. Fong moved approval. Motion seconded by Mr. Mc Bride,  
carried without dissent.

#### 14. Amendment of Board of Regents Bylaws

Chancellor Baepler recalled that at the December meeting the Board accepted for first reading a proposed amendment to the Board of Regents Bylaws to accommodate membership of the Foundation Fund Board Chairmen on the Investment Advisory Committee. Final adoption of the following revision to Article IV was recommended:

Section 1. The Board shall have the following standing committees:

The Investment Advisory Committee and the Finance Committee.

Section 2. A standing committee shall consist of not fewer than 3 persons who are elected members of the Board and, except as provided below, for the Investment Advisory Committee, may have not more than 2 persons as advisory

members who are not elected members of the Board and who possess special knowledge, skills and experience in a related field.

a. A standing committee shall meet as directed by the Board or when called by the Chairman of the committee.

b. Notice of meetings shall be furnished to all members of a standing committee by the committee Chairman or the Secretary of the Board at least three days in advance of the meeting. All meetings of the committee shall be called and held in compliance with the provisions of NRS Chapter 241.

c. A majority of the membership of the committee shall constitute a quorum to transact business; however, a vote of at least two of the Board members shall be required for action by the committee.

d. Committee members and the Chairman of the committee shall be appointed by the Chairman of the Board for a term of two years, or until the next organizational meeting of the Board.

e. In addition to the two public advisory members provided,  
the Investment Advisory Committee shall have as members  
the elected Chairperson of each Foundation Fund Board,  
with authority to vote on investment matters pertaining  
to the foundation fund represented.

Mr. Mc Bride moved approval. Motion seconded by Mr.  
Buchanan.

Mrs. Fong noted that Mr. Parry Thomas of Valley Bank was a  
member of the UNLV Foundation Fund Board and that Mr. Wayne  
Condon of Security National was recommended for appointment  
to the UNR Foundation Fund Board, and pointed out that both  
banks handle portions of the University's endowment account.

In response to her question concerning a possible conflict,  
Mr. Lessly agreed that if either were elected as Chairman of  
the Foundation Fund Board on which he serves, he would be  
precluded from voting on recommendations made by his bank.

However, Mr. Lessly also pointed out that the actions of the  
Investment Advisory Committee are recommendations only and  
the final decision rests with the Board of Regents.

Motion carried without dissent.

## 15. Recommendations for Award of Tenure

The following recommendations for award of tenure, effective July 1, 1980, were submitted for preliminary approval, with action to be requested at the March 10 meeting:

### A. University of Nevada, Las Vegas

Marianne Tortorici, College of Allied Health

(Radiologic Technology)

\*Robert Brown, College of Arts and Letters (Art)

James Frey, College of Arts and Letters (Sociology)

Marilyn Lester, College of Arts and Letters (Sociology)

Mary Phelps, College of Arts and Letters (Philosophy)

Nils Ranstedt, College of Arts and Letters (Art)

Richard Soule, College of Arts and Letters (Music)

P. Diane Turbough, Arts and Letters (Psychology)

George Urioste, College of Arts and Letters

(Anthropology)

Demmar Hartley, College of Business and Economics

(Finance)

John Nixon, College of Business and Economics

(Management)

\*James Abbey, College of Hotel Administration

David Christianson, College of Hotel Administration

\*Katherine Bell, College of Science, Mathematics and  
Engineering (Biological Sciences)

Boyd Earl, College of Science, Mathematics and  
Engineering (Chemistry)

\*Thomas Schaffter, College of Science, Mathematics and  
Engineering (Biological Sciences)

Jeffrey Dundon, College Of Science, Mathematics and  
Engineering (Physics)

Edwin Grayzeck, College Of Science, Mathematics and  
Engineering (Physics)

Sari Phillips, Office of Information

Kathleen Street, Financial Aids Office

\* Also recommended for promotion in rank.

## B. Truckee Meadows Community College

Frank C. Barnes, Occupational (Administration of  
Justice)

Paul B. Davis, Liberal Arts (Political Science)

Jerald Frandsen, Occupational (Real Estate)

## C. Western Nevada Community College



Richard Arrigotti, Liberal Arts (Mathematics)

Donald Mc Daniel, Student Services (Financial Aids)

Howard R. Panik, Liberal Arts (Science)

Joyce Starkjohann, Occupational (Business)

D. Clark County Community College

Carmen Annillo, Jr., Veterans' Affairs

Roy Burrows, Student Services

William Christopher, Science Department

David Comaron, Science Department

Tom Crenshaw, Admissions and Records

Joan Doggrell, English/Foreign Languages

Candace Kant (Kearns), Social Science

John P. Keith, Social Science

James C. Mitchell, Physical Plant

Richard Nuzzo, Developmental

Phil Palermo, Student Services

Melvin J. Pedras, Tech, Trade Ind'l Education

Dorothy Perkins, Student Services

Louella J. Reed, Student Services

James C. Smith, Public Service

E. Computing Center

Richard N. Belaustegui

Thomas J. Kendall

Dale P. Seaman

F. University of Nevada, Reno

Gary J. Blomquist, College of Agriculture (Biochemistry)

John N. Chappel, School of Medicine (Psychiatry and  
Behavioral Sciences)

Ada F. Cook, Student Services (Special Programs)

Burton A. Dudding, School of Medicine (Pediatrics)

Billy J. Fuller, College of Business Administration  
(Accounting and Information Systems)

Edward E. Gickling, College of Education (Curriculum and  
Instruction)

Marilyn Goad, College of Agriculture (Cooperative  
Extension Service)

\*Piotr Hoffman, College of Arts and Science (Philosophy)

Richard E. Hughs, College of Business Administration

\*Stephen H. Jenkins, College of Arts and Science  
(Biology)

\*Perry Jones, College of Arts and Science (Music)

John A. Kleppe, College of Engineering (Electrical  
Engineering)

Kenneth E. Knight, College of Business Administration  
(Managerial Sciences)

Constance Mc Kenna, College of Agriculture (Cooperative  
Extension)

\*Richard W. Rust, College of Arts and Science (Biology)

\*Peter S. Test, College of Agriculture (Cooperative  
Extension)

Lloyd L. Walker, College of Engineering (Engineering  
Technologies)

Milton T. Wolf, Library

\*Joan S. Zenan, Library

\*Also recommended for promotion.

## 16. Recommendations for Promotion or Assignment to Rank

The following recommendations for promotion or assignment to rank, effective July 1, 1980, were submitted for preliminary approval, with action to be requested at the March 10 meeting:

A. University of Nevada, Las Vegas

Virko Baley, to Professor of Music

Andrea Fontana, to Associate Professor of Sociology

Marie-France Hilgar, to Professor of Foreign Languages

John Unrue, to Professor of English

Vernon Mattson, to Associate Professor of History

Jerry Simich, to Associate Professor of Political

Science

\*Robert Brown, to Associate Professor of Art

\*George Urioste, to Associate Professor of Anthropology

Tarun Mukherjee, to Associate Professor of Finance

Judith Dettre, to Professor of Education

G. Eric Martin, to Associate Professor of Education

\*James Abbey, to Associate Professor of Hotel

Administration

\*Katherine Bell, to Associate Professor of Biological

Sciences

Stanley Hillyard, to Associate Professor of Biological

Sciences

\*Thomas Schaffter, to Associate Professor of Mathematics

Stephen Duffy, to Associate Professor, University

College

Chester Davis, to Rank III, Library

Myoung-Ja Kwon, to Rank III, Library

Charles N. Moody, to Rank IV, Operations and Maintenance

Richard Carhart, to Rank III, Educational Services

\*Also recommended for tenure.

The following assignments to rank were reported for  
information:

Linda Robinson, to Assistant Professor of Nursing

Wai-Mei Borgel, to Rank II, Educational Services

Burt Teh, to Rank II, Educational Services

#### B. Desert Research Institute

David L. Koch, to Rank IV, Bioresources Center

Peter B. Wagner, to Rank IV, Atmospheric Sciences Center

Fredrick Brown, to Rank III, Atmospheric Sciences Center

#### C. University of Nevada, Reno

William W. Baker, to Associate Professor of Engineering  
Technologies

David A. Barber, to Rank III, Cooperative Extension  
Service

Jane P. Davidson, to Associate Professor of Art

Robert L. Dillard, to Professor of Speech and Theatre

Robert T. Griffin, to Associate Professor of Art

Donald L. Hardesty, to Professor of Anthropology

\*Piotr Hoffman, to Associate Professor of Philosophy

\*Stephen H. Jenkins, to Associate Professor of Biology

Bruce P. Johnson, to Professor of Electrical Engineering

\*Perry Jones, to Professor of Music

Frank S. Lucash, to Associate Professor of Philosophy

John P. Marschall, to Associate Professor of History

William D. Phillips, to Rank III, Physical Plant

Ronald C. Reitz, to Professor Of Biochemistry

\*Richard W. Rust, to Associate Professor of Biology

Lawrence T. Scott, to Professor of Chemistry

Frank J. Tobin, to Professor of Foreign Languages

Robert J. Watters, to Associate Professor of Geology

Jack D. Wise, to Rank IV, Cooperative Extension Service

\*Joan Zenan, to Rank III, Library

The following promotions were reported for information:

Ardith A. Eudey, to Assistant Professor of Anthropology

David A. Hansen, to Rank II, Student Services

Delpha Sue Hoffman, to Rank II, Cooperative Extension

Service

Patricia A. Myer, to Rank II, Cooperative Extension

Service

Tey Diana Rebolledo, to Assistant Professor of Foreign

Languages

\*Peter S. Test, to Rank II, Cooperative Extension Service

\*Also recommended for tenure.

#### 17. Recommendations for Promotion to Emeritus Status

The following recommendations for promotion to emeritus status, effective July 1, 1980, were submitted for action at the March 10 meeting:

University of Nevada, Las Vegas

William Carlson, Professor of Education

Holbert Hendrix, Professor of Education

Richard Strahlem, Professor of Accounting

University of Nevada, Reno

E. Maurice Beesley, Professor of Mathematics

Harry H. Bradley, Coordinator of Community Development

G. A. Broten, Professor of Recreation and Physical Education

Robert M. Gorrell, Professor of English and Vice President

for Academic Affairs

John W. Morrison, Professor of English

Walter S. Palmer, Professor of Accounting

Edward L. Pine, Vice President for Business

Howard J. Weeth, Professor of Animal Science and Animal

Physiologist

## 18. Recommendations Concerning Budget Parameters for Biennial

Budget Request

Chancellor Baepler recommended the following budget parameters be used in the development of the 1981-83 Biennial

Budget Request:

### A. INSTRUCTION

(1) Student-Faculty Ratio - The student-faculty ratio

used for each principal budget will be:

UNR UNLV CCCC TMCC WNCC



Lower Division	24:1	24:1	24:1	24:1	24:1
Upper Division	16:1	16:1	N/A	N/A	N/A
Graduate	12:1	12:1	N/A	N/A	N/A
Nursing	7.5:1	7.5:1	7.5:1	7.5:1	7.5:1
Allied Health	15:1	15:1	N/A	N/A	N/A
Developmental	N/A	N/A	14:1	14:1	14:1
Occupational	N/A	N/A	18:1	18:1	18:1
Rural Factor	N/A	N/A	12:1	N/A	12:1
Dental Hygiene	N/A	N/A	5:1	N/A	N/A

Based on current enrollment at each of the institutions, application of the above ratios would result in the following full-time faculty positions:

UNR	342.88	current FTE	-	334.35
UNLV	315.11	" "	-	296.01
CCCC	170.69	" "	-	154.78
TMCC	83.88	" "	-	74.61
WNCC	56.15	" "	-	55.78

Faculty at TMCC and CCCC will be distributed 60% full-time and 40% part-time.

Northern Nevada Community College will be an excep-

tion to the entire formula approach.

- (2) Faculty Compensation - A 15% increase per year will be budgeted, subject to a final recommendation from the System Professional Compensation Committee.

Part-time faculty salaries will be budgeted as

follows:

Community Colleges - \$300 per credit hour for first

year - 400 per credit hour

for second year

Universities - \$450 per credit hour for first

year - 600 per credit hour for

second year

- (3) Graduate Assistants - Three regular graduate assistant positions equal one FTE (full-time equivalent faculty). For budget purposes, there will be one graduate assistant position for every ten faculty positions. Graduate assistant salaries will be budgeted at the levels approved at the December, 1979 meeting.

(4) Classified Positions - There will be one classified position budgeted for every five full-time equivalent faculty, exclusive of the Deans' staffs.

(5) Wages Positions - There will be \$500 budgeted for each FTE faculty member.

(6) Operating Expense - Operating expenses will be budgeted based on need.

(7) Out-of-State Travel - \$200 per full-time equivalent faculty, excluding graduate assistants, will be budgeted.

## B. RESEARCH

Each University will budget \$100,000 per year for research stimulation.

## C. LIBRARY

Formula and budgetary needs are yet to be determined.

D. ACADEMIC SUPPORT, STUDENT SERVICES, INSTITUTIONAL  
SUPPORT AND MAINTENANCE OF PLANT

These areas will be budgeted on a needs basis.

Chancellor Baepler stated that, if approved, these parameters will be used in the development of a rough budget showing the general magnitude of the University's request. Following approval by the Board of the bottom line figures that will be shown by that rough document, a final budget document will be prepared for Board approval at the June meeting, still allowing time for changes if necessary before the Biennial Budget Request is due in the Governor's Office on September 1.

Dr. Baepler commented on the parameters which are recommended, pointing out that the student-faculty ratio has no bearing on the actual distribution of faculty on a Department-to-Department basis, but rather is an institutional figure. The actual distribution is revealed in the Work Program.

Some of the ratios are determined by the specific requirements of accreditation; e. g., the School of Medicine, and

those are not changed from previous years. There has been, however, an effort to recognize the significant difference at the two Universities between the lower and upper division and graduate courses in terms of class size and cost factors, and the difference at the Community Colleges between occupational courses, developmental courses, and the general education courses which are the University-type transfer courses, and a formula is suggested which takes those differences into account.

Dr. Baepler also pointed out that there are several factors which have to be taken into consideration as the budget request is developed and which may cause a certain shifting in the parameters suggested; e. g., the total magnitude of the request which is produced using these parameters, and any Federal guidelines which may be imposed in the area of wage and price controls. He also pointed out that the professional salary increase projected may be altered, depending upon the final report from the System Professional Compensation Committee.

In the areas of graduate assistant, classified and wages positions, these conform roughly to current staffing patterns; operating expense will be projected based on need;

and out-of-state travel will once again be projected at \$200 per faculty member in an effort to get that increased from the present \$50 per faculty member appropriated by the last Legislature.

Dr. Baepler emphasized that research is an integral part of a University and research money is again requested for the two Universities. Added to that request will be funds for faculty development at the Community Colleges, and seed money for the Desert Research Institute.

The Library staffs will be asked to develop a proposal for a common approach to budgeting, not only in terms of book and journal acquisition, but in terms of staffing.

In preparing a budget request for the areas of Academic Support, Student Services, Institutional Support, and Maintenance of Plant, Chancellor Baepler explained that these areas do not lend themselves to a formula approach, and projections for these areas will be developed on a needs basis, using historical data and proposed new programs and facilities where appropriate.

Mr. Mc Bride reported that the Finance Committee had review-

ed the proposed budget parameters the previous day, and the Committee recommends adoption of those parameters as a guide in the development of the 1981-83 Biennial Budget Request.

Mr. Mc Bride moved approval of the proposed budget parameters as presented, with the understanding that if adjustments in the parameters are required, further consideration by the Board will be scheduled. Motion seconded by Mr. Ross.

Mr. Mc Bride also reported that the Finance Committee had expressed a concern that appropriate adjustment of faculty salaries should be the Board's number one objective in the Budget Request.

Mrs. Fong, on the other hand, stated that students are an important consideration; both are needed if the University is to function.

It was noted that the proposed parameters were not prioritized and that if priorities were desirable at some future point in time in the development of the budget, such priorities would be a matter of Board decision.

Mrs. Fong also urged that some consideration be given in the development of the budget to funding a program of active recruitment, counseling and retention of students.

Motion carried without dissent.

#### 19. Scholarship Report, 1978-79, UNR

President Crowley introduced Dr. Robert Mc Queen, Chairman of the UNR Scholarships and Prizes Committee, who presented the Scholarship Report for 1978-79 (report on file in the Office of the Board of Regents).

Among other data reflected in the report, the following were emphasized by Dr. Mc Queen:

Annually paid scholarships for the period covered in the report yielded \$285,281, an increase of 26 percent over the preceding year; endowed scholarships yielded \$364,836, an increase of 51 percent, and total dollars distributed in scholarship stipends rose to \$659,117, a 38 percent increase over the previous year.

Dr. Mc Queen also pointed out that the \$659,117 paid in



scholarship stipends represents 35% of the total of  
\$1,850,000 collected by UNR in 1978-79 in registration fees.

20. Appointment of Foundation Fund Board, UNR

President Crowley recommended the following appointments to  
the UNR Foundation Fund Board:

Wayne Condon, President, Security National Bank

The Honorable Alan Bible, former U. S. Senator

George Vucanovich, Vice President, Bally Distributing

Moya Lear, President, Lear Aviation Corporation

Janice Pine, Reno City Councilwoman

William C. Thornton, Attorney

George Basta, Owner, National Oil & Burner Co.

Rollan Melton, Newspaper Columnist

Sidney Stern, President, Nevada First Thrift

Fred M. Anderson, M. D.

William Kottinger, Vice President, Paine, Webber,

Jackson & Curtis

Robert E. Mc Donough, Owner, Sierra Fuel

Mr. Ross moved approval. Motion seconded by Mrs. Fong,  
carried without dissent.

21. Proposal to Name Central Mall Area, UNLV

President Goodall recommended that the Central Mall area of the UNLV Campus be named "The Helen Thompson Mall" in honor of Miss Thompson and in recognition of her contributions toward the development of this area. He noted that Miss Thompson is a long-time resident of Las Vegas and has been a generous supporter of higher education in Nevada, and of UNLV in particular. She served as a member of the Board from January, 1971 to October, 1976 and has continued her interest in the University through regular financial contributions to UNR, UNLV and CCCC.

Mr. Ross moved approval. Motion seconded by Mrs. Fong, carried without dissent.

22. Appointments to Truckee Meadows Community College Advisory

Board

President Eardley recommended the following appointments to the TMCC Advisory Board:

One-year term ending December, 1980:

Dr. Lloyd Diedrichsen, Dentist and Washoe County School

District Trustee

Dr. Marvin Picollo, Superintendent, Washoe County School

District

Mr. Ted Sanders, Superintendent of Public Instruction

Mr. Harold Sexton, Manager, Baker & Taylor Publishing Co.

Mr. Frank Titus, Owner, Village Drug Store

Mrs. Shirley Wedow, Member, State Board of Education

Mr. Hans Wolfe, Vice President, First National Bank

Two-year term ending December, 1981:

Ms. Estela Delgado, Centro de Informacio Latino Americano

Ms. Frankie Sue Del Papa, Attorney

Mr. Fred Dolven, Architect

Mr. Tim Grant, Vice President and Manager, KOLO Radio

Mr. Jerry Higgins, Vice President, John Ascuaga's Nugget

Mr. Luther Mack, Mc Donalds

Mr. Mike Newmarker, Administrator, Washoe Medical Center

Mr. Ronald Player, Mayor of Sparks

Dr. Carlos Romo, Human Relations Officers, Community

Service Agency

Mr. Don Stevens, Treasurer-Controller, Harrah's

Mrs. Fong moved approval. Motion seconded by Mrs. Knudtsen, carried without dissent.

### 23. Report of Meeting of Athletic Councils

At the December meeting, President Crowley and President Goodall were requested to convene their athletic councils to look into the problem of makeup credits, and to specifically examine the question of whether it should be required that all makeup credits be completed in Nevada institutions, with a report concerning this to be brought back to the February meeting.

Dr. Crowley and Dr. Goodall requested that their report be deferred until the next meeting.

### 24. Proposed Amendment to EPA Lease

President Goodall reported that EPA has requested an amendment of its lease with UNLV in order to upgrade the ventilation and improve safety and energy conservation characteristics of its laboratories on Campus. They proposed that the University engage an architect engineer for the plan-

ning, which will be subject to approval of both the University and EPA. The project budget would be \$260,000, with the University receiving \$17,600 overhead cost for managing the construction budget. All of the work will take place within the interior of the building.

Dr. Goodall also reported that EPA hopes to modify the lease further for small remodeling jobs from time to time. He recommended that the modification of the lease be approved and be executed by the Chancellor, with approval delegated to the President of UNLV for such remodeling jobs as are desirable and which do not include any additions to the buildings or modifications to the exterior design of the buildings.

Mr. Mc Bride moved approval. Motion seconded by Mrs. Fong, carried without dissent.

## 25. Request for Right-of-Way

Chancellor Baepler asked that the Board consider, as an emergency item, a request from Sierra Pacific Power Company for a right-of-way for underground power through the TMCC-DRI complex in north Reno, noting that the request had been

reviewed and approved by institutional Officers concerned.

Mr. Mc Bride moved approval. Motion seconded by Mrs. Fong,  
carried without dissent.

The meeting adjourned at 2:45 P.M.

Bonnie M. Smotony

Secretary of the Board

02-01-1980